

# **Commercial viability**

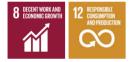
# Objective

Our objective is to create buildings with maximum user acceptance and long-term market potential.

# **Benefits**

Unused buildings constitute a misallocation of financial resources. A building that stands empty (in the medium or long term) is not sustainable. In order to achieve good commercial viability, a property must maintain or even increase its value, making it substantially easier to position it on the market.

# Contribution to overriding sustainability goals



		RIBUTION TO SUSTAINABLE DEVELOPMENT (SDGS) OF UNITED NATIONS (UN)		TION TO THE GERMAN BILITY STRATEGY
1	8.4	Improve resource efficiency in consumption and production	7.1.a/b 8.1	Resource conservation Resource conservation
Low 12.2		Sustainable management and use of natural resources	l11.1.a/c	Land use
	12.5	Substantially reduce waste generation		



# Outlook

The significance and score are expected to remain the same.

# Share of total score

				SHARE	WEIGHTING FACTOR
Office	Education	Residential	Hotel	5.0%	2
Consumer market		Shopping cen	tre		
Department stores		Logistics			
Assembly buildings					
Production				0.0%	0



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The commercial viability is essentially evaluated on the basis of the market and site aspects. The aim here is to establish the extent to which the building and its uses are geared towards market and site requirements. The objective is not to undertake an absolute analysis of the site or the market, but rather to evaluate the property quality, site aspects and market characteristics in relation to one another. The commercial viability can be described by addressing the topics of "Site and image", "Entrance situation, routing and signposting", "Parking space situation", "Market risk" and "Occupancy rate". 100 points can be awarded for this criterion, or a maximum of 110 points including bonus points.

NO.	INDICATOR	POINTS
1	Entrance situation, routing and signposting	
1.1	Entrance situation	
	Office Residential Hotel Shopping centre Department stores	
	Consumer market	
	Readily identifiable and easy to find	7.5
	Education Assembly buildings	10
	Readily identifiable and easy to find	10
	Logistics	
	Readily identifiable and easy to find	5
1.2	Routing and signposting	
	Office Residential Hotel Shopping centre Department stores	
	Consumer market	
	Routing/markings provided, discernible and comprehensible (building name, house	7.5
	number, building entrance, car/HGV entrance/parking spaces)	
	Education Assembly buildings	
	Routing/markings provided, discernible and comprehensible (building name, house	10
	number, building entrance, car/truck entrance/parking spaces)	
	Loristics	
	Logistics Routing/markings provided, discernible and comprehensible (building name, house	5
	······································	5
	number, building entrance, car/HGV entrance/parking spaces)	



NO.	INDICATOR	POINTS
<b>2</b> 2.1	Parking space situation Delivery zone	
	Office         Hotel         Shopping centre         Department stores         Consumer market           Designated parking spaces in the immediate vicinity of the main entrance or delivery entrance	7.5
	Education <sup>1</sup>	
	Designated parking spaces in the immediate vicinity of the main entrance or delivery entrance	10
	Shopping centre Department stores Logistics	Max. 15
	Separate entrances for passenger cars and HGVs	+7.5
	There are no restrictions on using the delivery zone and this does not affect ongoing operations	+7.5
	Logistics	
	The delivery zone can be used and accessed 24 hours a day (approval has been granted for this).	15
	Assembly buildings	Max. 10
	Separately designated parking spaces in the immediate vicinity of the main entrance or delivery entrance	+2.5
	There is a separation of the access routes for cars and trucks	+2.5
	The delivery zone is freely accessible without impairing further operations	+2.5
	<ul> <li>Usage and accessibility of the delivery zone is guaranteed 24 hours a day (approval is available)</li> </ul>	+2.5
2.2	Drop-off and pick-up areas	
	Education	
	Up to 50 m from the main entrance (Kiss & Ride)	7.5
	Hotel	
	For dropping off and picking up guests and their luggage up to 50 m from the main entrance	7.5
	Assembly buildings	Max.17.5
	Distance to public transport (station/stop) is at max. of 200 m from the main entrance	+10
	It is possible to park tour buses at a max. distance of 200 m from the main entrance or side entrance. Number of the parking options correspond to the estimated needs for the building	+7.5

<sup>1</sup> For a campus with multiple educational buildings or a common parking space solution for multiple buildings, the parking spaces allocated to the building must be included in the calculation.

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NO.	INDICATOR	POINTS
2.3	Passenger car parking space capacity allocated to the building	
	≥ 1 private car parking space per	
	Office Education	1 – 10
	■ ≥ 200 m <sup>2</sup> office area (UA-2) [T&D_04]	1
	■ $\geq$ 50 m <sup>2</sup> office area (UA-2) [T&D_04]	10
	Residential	5 – 10
	2 housing units	5
	1 housing unit	10
	Hotel	1 – 7.5
	5 rooms	1
	2 rooms	7,5
	Assembly buildings	Max.12.5
		+1 – 5
	≥ 1 parking space for every 10 visitors or seats	1
	≥ 1 parking space for every 5 visitors or seats	5
	A sufficient number of parking spaces for night liners with the appropriate power supply, in	+7.5
	accordance with the building usage concept, is available	
	Shopping centre	2–7.5
	Location 1: On a greenfield site (moderately good public transport links)	
	$\leq$ 40 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	2
	■ ≥ 20 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	7,5
	Location 2: In the town/city centre (good public transport links)	
	■ $\leq$ 80 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	2
	■ $\leq$ 40 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	7,5
	Logistics	
	3 employees	7.5
	Consumer market	Max. 7.5
	Location 1: On a greenfield site (moderately good public transport links)	2–7.5
	■ $\leq$ 40 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	2
	■ ≤ 20 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	7.5
	Location 2: In the town/city centre (good public transport links)	2–7.5
	■ $\leq$ 80 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	2
	■ $\leq$ 40 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	7.5
	Department stores	
	Location: In the town/city centre (good public transport links)	2–7.5
	■ $\leq$ 80 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	2
	■ ≥ 20 m <sup>2</sup> sales area (UA-4.5) [T&D_04]	7.5



NO.	INDICATOR	POINTS
2.4	Bicycle parking capacity allocated to the building	
	<ul> <li>Hotel Shopping centre Department stores Consumer market Assembly buildings</li> <li>100% of the required bicycle parking bays according to the parking space standard documentation have been provided or the number provided is in line with the number specified in the local standards/regulations for required bicycle parking, if no local regulation exists alternately, report from the European Cyclists' Federation (ECF) can be applied</li> </ul>	10
	<ul> <li>Office Education Residential</li> <li>100% of the required bicycle parking bays according to the parking space standard documentation have been provided or the number provided is in line with the number specified in the local regulations for required bicycle parking, if no local regulation exists alternately, report from the European Cyclists' Federation (ECF) can be applied</li> </ul>	15
2.5	Public parking spaces 200 m from the main or side entrance	Max. 15
	≥ 1 passenger car parking space per	
	Office Residential Hotel Shopping centre Department stores	
	Consumer market Education	
	500 m <sup>2</sup> GFAs [T&D_04]	7.5
	200 m <sup>2</sup> GFAs [T&D_04]	15
2.6	Public parking spaces 500 m from the delivery entrance	
	≥ 1 HGV parking space per	
	Logistics	
	10 – 5 entrance gates	1–7.5
2.7	Number of entrance gates	
	≥ 1 entrance gate per …	
	Logistics	
	2000 m <sup>2</sup> - 500 m <sup>2</sup> UA 4 [T&D_04]	1–15
2.8	Number of underground parking spaces Residential	
	<ul> <li>The majority of the passenger car parking spaces allocated to the building are underground</li> </ul>	7,5
Re 2		As in
	Explanation: Modelling of alternative approaches that show that the desired aspects $\overset{\frown}{arepsilon}$	2.1–2.7
	with regard to the parking space situation have been achieved another way.	
3	Market characteristics	
3.1	Market risk	
	Office	1–22.5
	High:	1
	<ul> <li>Relationship (in %) between the planned area and the existing office area NFA</li> <li>T2D 0.41 in the relevant sub-market which is 6.40% are</li> </ul>	
	[T&D_04] in the relevant sub-market, which is $\leq$ 10% or:	
	<ul> <li>Relationship (in %) between the planned area and the average rental performance (turnover per unit of area) per year for:</li> </ul>	



22.5

- The top 7 most populated cities in the country ≤ 100% in the relevant submarket in the city
  The next 8 to 14 of the most populated cities in the country ≤ 60% in the relevant (sub-)market
  - Other cities with more than 100,000 inhabitants  $\leq 40\%$
  - Towns with fewer than 100,000 inhabitants ≤ 30%

#### Low:

-	Relationship (in %) between the planned area and the existing office area NFA $% \left( {{{\rm{NFA}}} \right)$
	[T&D_04] in the relevant sub-market, which is $\leq$ 1% or:

- Relationship (in %) between the planned area and the average rental performance (turnover per unit of area) per year for:
  - The top 7 most populated cities in the country ≤ 50% in the relevant submarket in the city
  - The next 8 to 14 of the most populated cities in the country ≤ 30% in the relevant (sub-)market
  - Other cities with more than 100,000 inhabitants ≤ 20%
  - Towns with fewer than 100,000 inhabitants  $\leq 15\%$

Reside	ntial Hot	el Consun	ner market			1–22.5
	High: An ex	pert report c	or market analysis f	inds that there is on	y very limited market	1
1	potential fo	r the planned	l project in its segn	nent		
	_ow: An ex	pert report o	r market analysis fi	nds that there is exc	ellent market potential for	22.5
		d project in it	-		•	
	I	1 3	5			
Shoppi	ng centre	Department	stores Logistics	Assembly buildings	5	1–15
	- High: An ex		or market analysis f	inds that there is onl	y very limited market	1
	ootential fo	r the planned	l project in its segn	nent		
		•			ellent market potential for	15
		d project in it	•		•	
		. ,	0			
INNOVA	TION ARE	EA			- (d) -	As in
Explana	tion of an i	nnovation ar	ea: Modelling of alt	ernative approaches	s that show	3.1
•			ential is known			
Indicato	r does not	apply to Ed	ucation			
Degree	of utilisati	on/units let	at the time of con	npletion		
Degree	of utilisati	ion/occupar	icy rate			
Office	Resident	ial Hotel	Shopping centre	Department stores	Logistics	
Assemb	oly buildings	S				
	50%–100%	)				1–15

## Education Consumer market

50%–100%

- 1–22.5
- 4.2 CIRCULAR ECONOMY BONUS CIRCULAR ECONOMY USERS, TENANTS OR

Re 3

**4** 4.1

+10

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Explanation: At least one company/party actively contributes to a circular economy as users/tenants of the building. This occurs in the building itself or at the site by means of joint material flow management or similar forms of collaboration with another company/party in the near vicinity of the building.



# SUSTAINABILITY REPORTING AND SYNERGIES

# Sustainability reporting

The car parking space capacity allocated to the building, the relationship between the planned area and the existing buildings, and the degree of utilization are good key performance indicators (KPIs) to report. For the EU's "Level(s)" reporting framework [T&D\_02], general information about the building can be obtained from the information relating to the criterion.

NO.	KEY PERFORMANCE INDICATORS (KPIS)	UNIT
KPI 1	Capacity of car parking space allocated to the building (PS)	[passenger car PS/unit]
KPI 2	Capacity of bicycle parking space allocated to the building	[bicycle PS/unit]
KPI 3	Capacity of car/HGV parking space available to public	[passenger car/HGV PS/unit]
KPI 4	Relationship between the planned area and the existing buildings in the sub-market	[%]
KPI 5	Degree of utilisation/occupancy rate	[%]
KPI 6	Year of construction of the building, the building's planned service life, building geometry, usable floor area, market segment in accordance with the BOMA classification, in accordance with basic information on the building in "Level(s)" [T&D_02]	[-]

## Synergies with DGNB system applications

- DGNB OPERATION: The information on the occupancy rate can be used in criterion 9.1 from the scheme for buildings in use.
- DGNB RENOVATED BUILDINGS: High synergies with criterion ECO2.2 from the scheme for renovated buildings.
- DGNB DISTRICTS: Information from the market and site analysis can be used in criterion ECO2.4 from the schemes for urban districts and business districts.



# APPENDIX A – DETAILED DESCRIPTION

## I. Relevance

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# **II. Additional explanation**

The commercial viability of a property manifests itself through investment and rental decisions. These ultimately form the basis for the continued use of the property in question throughout its entire life cycle.

If the site and property quality of a building is above the usual market standard, it can be assumed that the building is highly commercially viable and that the vacancy risks are therefore low. In contrast, below average site and property quality results in reduced commercial viability and limited rental potential. Under such circumstances, both value stability and rental income suffer.

### III. Method

#### Indicator 1: Entrance situation, routing and signposting

This indicator is evaluated by assessing the entrance situation, routing and signposting.

- Entrance situation: The quality of the entrance situation can be divided into buildings with an entrance that is easily discernible and easy to find, buildings with an entrance that is only indirectly discernible (e.g. hidden due to secondary positioning or for other reasons) and/or buildings for which the property is composed of an ensemble of buildings. Buildings that are easily discernible and easy to find will be reflected positively in the evaluation.
- Routing and signposting: The presence of routing, signposting, markings or a navigation system for the building's outdoor area that allows visitors to easily find the building's entrance, the passenger car/HGV entrance and the parking spaces will be reflected positively in the evaluation. In addition to the house number, other means of identification are often used for an individual building, an ensemble of buildings or a building complex with different entrances. If such means are used to identify the desired entrance, the assessment must evaluate whether they have been displayed at the building entrance in question in such a way that they are discernible (distinct) and easy to find and are used to facilitate navigation by the user, including in the outdoor area.

#### Indicator 2: Parking space situation

This indicator is evaluated by assessing the delivery zone and the parking space situation.

Delivery zone:

A delivery zone that can be used without restriction and without affecting ongoing operations, and a designated parking area for delivery vehicles in the immediate vicinity of the main entrance or delivery entrance, will be reflected positively in the evaluation. Separate entrances for cars and HGVs will also be evaluated positively as this prevents traffic hold-ups.

Parking space capacity allocated to the building on a plot of land/in the building: The assessment will evaluate whether there are passenger car parking spaces allocated to the building on a plot of land and/or in the building. Parking spaces that are verified under building and planning law are credited

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in the same way as for the parking spaces allocated to the building. If, during the building permit process, the planning authority requests for a mandatory parking space charge, this can be submitted as alternative documentary evidence. A voluntarily charged parking space cannot be used as documentary evidence. The provision of at least 100% of the required bicycle parking will also be reflected positively in the evaluation. If the state's building regulations do not require the provision of bicycle parking, the available local standards/regulations can be used. Depending on the local situation (e.g. level of bicycle usage) and on any specific problems, it may be beneficial or necessary to provide more or fewer bicycle racks than recommended by these guideline figures. The number of parking spaces required must be calculated by rounding up to the nearest whole number. A realistic projection must be calculated based on each project-specific case (representing the number of employees and site specifics).

Public parking spaces 200 m from the main or side entrance: If there are public parking spaces within a reasonable distance of the building entrance that visitors, customers and other building users can use, this will be reflected positively in the evaluation.

#### **Indicator 3: Market characteristics**

The proportion of the space already sold or rented when the building project is completed shows whether the property is attractive to users when initially marketed. An analysis of the market risks should be conducted to check that the extent of the planned use of the building project is not based on excessively high expectations of the market. The method used to assess the market potential depends very heavily on the type of use. Buildings are assessed according to the market segment that applies to them (office market, retail outlets, residential market, etc.). Since sources for market analyses are very often not generally accessible, an expert report that evaluates the necessary aspects is advantageous when it comes to the evaluation. Alternatively, a market analysis conducted by an estate agent/letting agent/property consultant along with a realistic appraisal can be used as documentary evidence.

#### Indicator 4: Degree of utilisation/units let at the time of completion

In addition to the initial marketing situation, the general commercial viability should be assessed. Where there is an owner-occupier, for example, or where the building has been tailored to the needs of the main tenant (anchor tenant), the initial rental aspect is fulfilled. However, this has no bearing on the fundamental market potential for subsequent rental once the original user has moved out. Where a building is 100% owner-occupied, the pre-rental is considered to be fully satisfied.

#### Indicator 4.2: Circular economy bonus - Circular economy users, tenants or hirers

If at least one company or party residing in the building actively contributes to a circular economy as users/owneroccupiers/tenants of the building, this can be positively reflected in the evaluation by means of a bonus. The company/party should implement its business model that contributes to a circular economy in the building itself, at the site or near the site (in the district) by means of joint material flow management or similar forms of collaboration with another company/party within the near vicinity of the building.



# IV. Usage-specific description

Indicator 3: Market characteristics Indicator 3.1: Market risks

#### Office

For office buildings, the market risks can be assessed by calculating the general rental performance (turnover) over the last few years in the relevant market segment in relation to the size of the building project. For office buildings as well, the size of the property can be analysed in relation to the existing office area in the market segment. If a relatively large, established office market already exists, it is highly likely that the new office space will also be taken on when it comes to subsequent rental.

Market data should be used to substantiate the commercial viability. However, the quality of statistics for the German office markets can be highly variable. There is no reliable, official data on existing office area, vacant buildings and turnover (rental income). This data is largely available for all cities, but for smaller towns, only some of this data is available. Since obtaining the data is labour-intensive (requires expert knowledge and skills, necessitates research, technical discussions and/or input from departments that must perform calculations), and an expert report (market value or loan value) is already drawn up for virtually all building projects in any case, the data in question can be substantiated with excerpts from this expert report. The proportion of office area newly created by the project in relation to the existing office area in the sub-market is a crucial factor for the appraisal in accordance with the evaluation of indicator 2.4 "Bicycle parking capacity allocated to the building". This area quotient can be calculated using data on an existing office area from recognised market reports. An explanation is also then provided on which data can be obtained, to what extent and how. Since, for some sub-markets, only information on existing buildings is available, and for others, only information on rental performance in the market is available, either type of data can be used.

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# APPENDIX B – DOCUMENTATION

# I. Required documentation

Examples of possible evidence include the following items. The documentation submitted for the evaluation of individual indicators should comprehensively and clearly demonstrate compliance with the relevant requirements.

#### Indicator 1: Entrance situation, routing and signposting

- Photo documentation with explanation
- Excerpts from plans in conjunction with site plans

#### Indicator 2: Parking space situation

- Passenger car parking space entitlement documentation/bicycle parking entitlement documentation: Excerpts from plans in conjunction with site plans
- Excerpts from the building permit/documentation on the number of bicycle racks in accordance with the local standards/regulations
- Photo documentation with explanation
- Excerpt from the building permit documents (where a mandatory parking space charge has been requested)

#### **Indicator 3: Market characteristics**

Presentation of the calculation of the area quotient and documentation of the input values for the calculation plus sources (expert statements or data from recognised market reports. If the above-mentioned documentation does not exist, an office market analysis conducted by an estate agent/letting agent/property consultant along with a reasonable appraisal can be used as documentary evidence instead).

#### Indicator 4: Degree of utilisation/units let at the time of completion

- Signed list by the building owner regarding the proportion of the space already rented at the time of completion, providing verifiable documentation of each of the users and the areas they occupy.
- Verification of joint material flow management or similar forms of collaboration between users/tenants and other companies occupying the building, contributing to a circular economy.

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# APPENDIX C – LITERATURE

# I. Version

Change log based on 2018 version

all General and Evaluation: scheme "Assembly buildings" has been added 16.09.2021	
all General and Evaluation: scheme "Assembly buildings" has been added 16.09.2021	
305Indicator 2.4: optional evaluation method added instead of national/local regulation16.09.2021305Indicator 2.7: correction of the area unit from GFAs to UA 416.09.2021	

# **II. Literature**

"Making Buildings Fit for Sustainable Mobility" report from the European Cyclists' Federation (ECF): <u>https://ecf.com/system/files/Bicycle%20vs%20Car%20Parking%20in%20Building%20Codes\_ECF\_O\_NLINE.pdf</u>